

Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

A For the 2020 calendar year, or tax year beginning **JUL 1, 2020** and ending **JUN 30, 2021**

B Check if applicable:

- ☐ Address change
☐ Name change
☐ Initial return
☐ Final return/terminated
☐ Amended return
☐ Application pending

C Name of organization

THE MARYLAND FOOD BANK, INC.

Doing business as

Number and street (or P.O. box if mail is not delivered to street address)

2200 HALETHORPE FARMS ROAD, S.W.

Room/suite

City or town, state or province, country, and ZIP or foreign postal code

BALTIMORE, MD 21227

F Name and address of principal officer: **CARMEN DEL GUERCIO**

SAME AS C ABOVE

D Employer identification number

52-1135690

E Telephone number

410-737-8282

G Gross receipts \$

144,135,074.

H(a) Is this a group return

for subordinates? ☐ Yes ☒ No

H(b) Are all subordinates included? ☐ Yes ☐ No

If "No," attach a list. See instructions

H(c) Group exemption number ▶

I Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) () ◀ (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: ▶ **WWW.MDFOODBANK.ORG**

K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶

L Year of formation: **1978**

M State of legal domicile: **MD**

Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities: SEE SCHEDULE O		
	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3 Number of voting members of the governing body (Part VI, line 1a)	3	19
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	19
	5 Total number of individuals employed in calendar year 2020 (Part V, line 2a)	5	284
	6 Total number of volunteers (estimate if necessary)	6	15741
	7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	0.
b Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0.	
Revenue	8 Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year
	9 Program service revenue (Part VIII, line 2g)	92,590,734.	129,561,666.
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	3,229,606.	13,640,698.
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	227,991.	671,764.
	12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	-4,827,911.	0.
	12	91,220,420.	143,874,128.
Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	1,022,052.	2,918,408.
	14 Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	9,627,163.	12,197,918.
	16a Professional fundraising fees (Part IX, column (A), line 11e)	1,057,309.	1,395,391.
	b Total fundraising expenses (Part IX, column (D), line 25) ▶ 4,871,094.		
	17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	61,756,688.	100,170,384.
	18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	73,463,212.	116,682,101.
	19 Revenue less expenses. Subtract line 18 from line 12	17,757,208.	27,192,027.
Net Assets or Fund Balances	20 Total assets (Part X, line 16)	Beginning of Current Year	End of Year
	21 Total liabilities (Part X, line 26)	54,768,374.	74,940,482.
	22 Net assets or fund balances. Subtract line 21 from line 20	17,523,253.	10,495,020.
22	37,245,121.	64,445,462.	

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer	Date			
	CARMEN DEL GUERCIO, CEO Type or print name and title				
Paid Preparer Use Only	Print/Type preparer's name JAMES E. CRISP	Preparer's signature JAMES E. CRISP	Date 01/27/22	Check if self-employed <input type="checkbox"/>	PTIN P00025401
	Firm's name ▶ GROSS, MENDELSON & ASSOCIATES, P.A.	Firm's EIN ▶ 52-0982413			
	Firm's address ▶ 1801 PORTER STREET, SUITE 500 BALTIMORE, MD 21230	Phone no. 410-685-5512			

May the IRS discuss this return with the preparer shown above? See instructions ☒ Yes ☐ No

Part III Statement of Program Service AccomplishmentsCheck if Schedule O contains a response or note to any line in this Part III ☒ **X****1** Briefly describe the organization's mission:

**THE MARYLAND FOOD BANK IS A NONPROFIT HUNGER-RELIEF ORGANIZATION
DEDICATED TO FEEDING PEOPLE, STRENGTHENING COMMUNITIES, AND ENDING
HUNGER FOR MORE MARYLANDERS.**

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☒ **X** Yes ☐ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ **X** No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.

Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ **108,742,872.** including grants of \$ **2,433,766.**) (Revenue \$ **13,640,698.**)
**BY PARTNERING WITH COMMUNITY ORGANIZATIONS FROM THE WESTERN MOUNTAINS
TO THE EASTERN SHORE, THE MARYLAND FOOD BANK'S STATEWIDE FOOD
ASSISTANCE NETWORK DISTRIBUTED THE EQUIVALENT OF 169,216 MEALS EVERY
DAY IN FY21 (NEARLY 62 MILLION MEALS ANNUALLY) IN RESPONSE TO THE
COVID-19 PANDEMIC.
(SEE CONTINUATION ON SCHEDULE O)**

4b (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4c (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4d Other program services (Describe on Schedule O.)

(Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses **108,742,872.**

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	1 X	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ?	2 X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>	3	X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4	X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5	X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>	6	X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7	X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>	8	X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>	9	X
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>	10	X
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	11a X	
b Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	11b	X
c Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	11c	X
d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d	X
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	11e X	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>	12a X	
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>	12b	X
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>	13	X
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>	14b	X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	15	X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>	16	X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>	17 X	
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18	X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>	19	X
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	20a	X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21 X	

Part IV Checklist of Required Schedules (continued)

	Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22	X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	X
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	24a	X
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c	
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a	X
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b	X
26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>	26	X
27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27	X
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i>	28a	X
b A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i>	28b	X
c A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i>	28c	X
29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29	X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30	X
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31	X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32	X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33	X
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	34	X
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35b	
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36	X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37	X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	X

Note: All Form 990 filers are required to complete Schedule O

Part V Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response or note to any line in this Part V ☐

	Yes	No
1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	35
b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	X

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

		Yes	No
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a 284		
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b If "Yes," enter the name of the foreign country			
See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
c If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		X
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7 Organizations that may receive deductible contributions under section 170(c).			
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	X	
b If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	X	
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		X
d If "Yes," indicate the number of Forms 8282 filed during the year	7d		
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9 Sponsoring organizations maintaining donor advised funds.			
a Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10 Section 501(c)(7) organizations. Enter:			
a Initiation fees and capital contributions included on Part VIII, line 12	10a		
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b		
11 Section 501(c)(12) organizations. Enter:			
a Gross income from members or shareholders	11a		
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b		
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b		
13 Section 501(c)(29) qualified nonprofit health insurance issuers.			
a Is the organization licensed to issue qualified health plans in more than one state?	13a		
Note: See the instructions for additional information the organization must report on Schedule O.			
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b		
c Enter the amount of reserves on hand	13c		
14a Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	15		X
If "Yes," see instructions and file Form 4720, Schedule N.			
16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
If "Yes," complete Form 4720, Schedule O.			

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI ☒

Section A. Governing Body and Management

	1a	1b	Yes	No
1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.	19			
b Enter the number of voting members included on line 1a, above, who are independent		19		
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?			2	X
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?			3	X
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?			4	X
5 Did the organization become aware during the year of a significant diversion of the organization's assets?			5	X
6 Did the organization have members or stockholders?			6	X
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?			7a	X
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?			7b	X
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
a The governing body?			8a	X
b Each committee with authority to act on behalf of the governing body?			8b	X
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O			9	X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
10a Did the organization have local chapters, branches, or affiliates?	10a	X
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	X
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X
b Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
12a Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	X
13 Did the organization have a written whistleblower policy?	13	X
14 Did the organization have a written document retention and destruction policy?	14	X
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a The organization's CEO, Executive Director, or top management official	15a	X
b Other officers or key employees of the organization	15b	X
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	X
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ► **SEE SCHEDULE O**

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
☒ Own website ☒ Another's website ☒ Upon request ☐ Other (explain on Schedule O)

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records ►
THE FINANCE OFFICE - (410) 737-8282
2200 HALETHORPE FARMS ROAD, BALTIMORE, MD 21227

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent ContractorsCheck if Schedule O contains a response or note to any line in this Part VII ☐**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
 - List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
 - List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
 - List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.
- See instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) CARMEN DEL GUERCIO PRESIDENT & CEO	40.00			X				290,825.	0.	50,669.
(2) MARGARET KIMMEL EVP PROG & EXTERNAL AFFAIR	40.00				X			210,193.	0.	16,096.
(3) RICK CONDON SVP OPERATIONS	40.00				X			176,266.	0.	14,078.
(4) SUSAN ZAVOYNA CFO	40.00			X				161,224.	0.	27,349.
(5) TIMOTHY REGAN EXECUTIVE DIRECTOR, FOODWORKS	40.00				X			153,752.	0.	29,636.
(6) NANCY SMITH MAJOR GIFTS OFFICER	40.00					X		150,294.	0.	21,753.
(7) BRENDAN FOLEY CHAIR	3.00	X		X				0.	0.	0.
(8) CHRIS BRANDENBURG VICE CHAIR	1.00	X		X				0.	0.	0.
(9) JENNIFER DARDIS VICE CHAIR	1.00	X		X				0.	0.	0.
(10) BILL DOCKMAN TREASURER	4.00	X		X				0.	0.	0.
(11) TERRY SQUYRES SECRETARY	1.00	X		X				0.	0.	0.
(12) TOM ALBERO DIRECTOR	1.00	X						0.	0.	0.
(13) DAWNAN S. DAVIS, PH.D. DIRECTOR	1.00	X						0.	0.	0.
(14) DELEGATE SHANEKA HENSON DIRECTOR	1.00	X						0.	0.	0.
(15) MARY FRANCES ISAKOV DIRECTOR	1.00	X						0.	0.	0.
(16) JOHN MAROON DIRECTOR	1.00	X						0.	0.	0.
(17) JASON MCCARTHY DIRECTOR	1.00	X						0.	0.	0.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) ALLAN NOONAN, M.D. DIRECTOR	1.00	X						0.	0.	0.
(19) RICK SMULOVITZ DIRECTOR	1.00	X						0.	0.	0.
(20) STEVE SCHWALB DIRECTOR	1.00	X						0.	0.	0.
(21) KEITH SHAPIRO DIRECTOR	1.00	X						0.	0.	0.
(22) MARCUS STARTZEL DIRECTOR	1.00	X						0.	0.	0.
(23) ANDREA WILLIAMS DIRECTOR	1.00	X						0.	0.	0.
(24) JOE URBAN DIRECTOR	1.00	X						0.	0.	0.
(25) JAMES D. WITTY DIRECTOR	1.00	X						0.	0.	0.
1b Subtotal								1,142,554.	0.	159,581.
c Total from continuation sheets to Part VII, Section A								0.	0.	0.
d Total (add lines 1b and 1c)								1,142,554.	0.	159,581.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **6**

3 Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

	Yes	No
3		X
4	X	
5		X

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
RWT PRODUCTION LLC 8932 ORANGE FUNT LANE, ANNANDALE, VA 22003	DIRECT MAIL	919,551.
THE AVALON CONSULTING GROUP 805 15TH STREET NW, WASHINGTON, DC 20005	DIRECT MAIL	272,839.
ANAGO OF BALTIMORE, 1406 B CRAIN HIGHWAY SOUTH, GLEN BURNIE, MD 21061	CLEANING	234,595.
RANDSTAD INCORPORATED P.O. BOX 7247-6655, PHILADELPHIA, PA 19170	STAFFING SUPPORT	156,416.
PI.KL STUDIO, LLC 1910 FLEET STREET, BALTIMORE, MD 21231	ARCHITECTURE SERVICES	153,341.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **10**

Part VIII Statement of RevenueCheck if Schedule O contains a response or note to any line in this Part VIII ☐

				(A)	(B)	(C)	(D)
				Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	1 a	Federated campaigns	1a				
	b	Membership dues	1b				
	c	Fundraising events	1c				
	d	Related organizations	1d				
	e	Government grants (contributions)	1e	33,185,903.			
	f	All other contributions, gifts, grants, and similar amounts not included above ...	1f	96,375,763.			
	g	Noncash contributions included in lines 1a-1f	1g	\$ 65,928,867.			
	h	Total. Add lines 1a-1f		129,561,666.			
Program Service Revenue	2 a	FOOD PURCHASE PROGRAM	Business Code	900099	8,897,077.	8,897,077.	
	b	PROGRAM FEES & OTHER	900099	2,676,841.	2,676,841.		
	c	CONTRACTED MEALS	900099	1,960,679.	1,960,679.		
	d	SHARED MAINTENANCE	900099	106,101.	106,101.		
	e						
	f	All other program service revenue					
	g	Total. Add lines 2a-2f		13,640,698.			
	Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)		24,505.		
4		Income from investment of tax-exempt bond proceeds					
5		Royalties					
6 a		Gross rents	(i) Real	(ii) Personal			
b		Less: rental expenses ...					
c		Rental income or (loss)					
d		Net rental income or (loss)					
7 a		Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other			
b		Less: cost or other basis and sales expenses					
c		Gain or (loss)					
d		Net gain or (loss)			647,259.		647,259.
8 a		Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18					
b		Less: direct expenses					
c		Net income or (loss) from fundraising events					
9 a	Gross income from gaming activities. See Part IV, line 19						
b	Less: direct expenses						
c	Net income or (loss) from gaming activities						
10 a	Gross sales of inventory, less returns and allowances						
b	Less: cost of goods sold						
c	Net income or (loss) from sales of inventory						
Miscellaneous Revenue	11 a		Business Code				
	b						
	c						
	d	All other revenue					
	e	Total. Add lines 11a-11d					
	12	Total revenue. See instructions		143,874,128.	13,640,698.	0.	671,764.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 ...	2,918,408.	2,918,408.		
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	1,130,090.	486,877.	530,068.	113,145.
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	8,539,538.	6,179,800.	802,922.	1,556,816.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	355,831.	247,730.	27,826.	80,275.
9 Other employee benefits	1,522,578.	1,165,431.	223,529.	133,618.
10 Payroll taxes	649,881.	438,835.	95,727.	115,319.
11 Fees for services (nonemployees):				
a Management				
b Legal				
c Accounting				
d Lobbying				
e Professional fundraising services. See Part IV, line 17	1,395,391.			1,395,391.
f Investment management fees	16,710.		16,710.	
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	1,023,046.	325,308.	510,237.	187,501.
12 Advertising and promotion				
13 Office expenses	1,146,118.	476,873.	54,661.	614,584.
14 Information technology	281,586.	42,735.	238,284.	567.
15 Royalties				
16 Occupancy	818,933.	807,571.	6,442.	4,920.
17 Travel	16,178.	11,534.	318.	4,326.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials ...				
19 Conferences, conventions, and meetings	935.	705.		230.
20 Interest	314,265.	34,312.	279,953.	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	1,171,792.	1,077,181.	32,838.	61,773.
23 Insurance	184,516.	110,456.	74,060.	
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a VALUE OF GOODS DONATED	65,449,768.	65,449,768.		
b COST OF PURCHASED FOOD	25,564,596.	25,564,596.		
c MAINTENANCE	1,413,912.	1,411,454.	642.	1,816.
d PROCESSING & OTHER COST	938,534.	938,534.		
e All other expenses	1,829,495.	1,054,764.	173,918.	600,813.
25 Total functional expenses. Add lines 1 through 24e	116,682,101.	108,742,872.	3,068,135.	4,871,094.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here ☐ if following SOP 98-2 (ASC 958-720)

Part X Balance SheetCheck if Schedule O contains a response or note to any line in this Part X ☐

		(A) Beginning of year		(B) End of year
Assets	1 Cash - non-interest-bearing	216,853.	1	354,943.
	2 Savings and temporary cash investments	26,141,416.	2	44,318,208.
	3 Pledges and grants receivable, net	3,210,906.	3	2,048,354.
	4 Accounts receivable, net	897,200.	4	765,753.
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use	6,215,930.	8	8,285,512.
	9 Prepaid expenses and deferred charges	124,543.	9	300,197.
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 26,060,479.		
	b Less: accumulated depreciation	10b 11,263,813.		
	11 Investments - publicly traded securities	14,518,694.	10c	14,796,666.
	12 Investments - other securities. See Part IV, line 11	3,091,562.	11	3,713,479.
	13 Investments - program-related. See Part IV, line 11		12	
	14 Intangible assets		13	
	15 Other assets. See Part IV, line 11	351,270.	14	
16 Total assets. Add lines 1 through 15 (must equal line 33)	54,768,374.	15	357,370.	
17 Accounts payable and accrued expenses	3,581,492.	16	74,940,482.	
18 Grants payable		17	2,597,451.	
19 Deferred revenue	5,086,818.	18		
20 Tax-exempt bond liabilities		19	863,424.	
21 Escrow or custodial account liability. Complete Part IV of Schedule D		20		
22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		21		
23 Secured mortgages and notes payable to unrelated third parties	8,503,673.	22		
24 Unsecured notes and loans payable to unrelated third parties		23	6,676,775.	
25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	351,270.	24		
26 Total liabilities. Add lines 17 through 25	17,523,253.	25	357,370.	
27 Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.		26	10,495,020.	
28 Net assets without donor restrictions	36,050,333.	27	56,731,615.	
29 Net assets with donor restrictions	1,194,788.	28	7,713,847.	
30 Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.				
31 Capital stock or trust principal, or current funds		29		
32 Paid-in or capital surplus, or land, building, or equipment fund		30		
33 Retained earnings, endowment, accumulated income, or other funds		31		
34 Total net assets or fund balances	37,245,121.	32	64,445,462.	
35 Total liabilities and net assets/fund balances	54,768,374.	33	74,940,482.	

Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response or note to any line in this Part XI ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	143,874,128.
2	Total expenses (must equal Part IX, column (A), line 25)	2	116,682,101.
3	Revenue less expenses. Subtract line 2 from line 1	3	27,192,027.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	37,245,121.
5	Net unrealized gains (losses) on investments	5	8,314.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	64,445,462.

Part XII Financial Statements and ReportingCheck if Schedule O contains a response or note to any line in this Part XII ☒

	Yes	No
1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	2a	<input checked="" type="checkbox"/>
b Were the organization's financial statements audited by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	2b	<input checked="" type="checkbox"/>
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____ If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	2c	<input checked="" type="checkbox"/>
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? _____	3a	<input checked="" type="checkbox"/>
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits _____	3b	<input checked="" type="checkbox"/>

Form 990 (2020)

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	67356913.	72413255.	72934156.	92590734.	129561666	434856724
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	67356913.	72413255.	72934156.	92590734.	129561666	434856724
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						20868963.
6 Public support. Subtract line 5 from line 4.						413987761

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7 Amounts from line 4	67356913.	72413255.	72934156.	92590734.	129561666	434856724
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	89,604.	141,242.	148,716.	72,122.	24,505.	476,189.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 Total support. Add lines 7 through 10						435332913
12 Gross receipts from related activities, etc. (see instructions)					12	36,768,376.
13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						

Section C. Computation of Public Support Percentage

14 Public support percentage for 2020 (line 6, column (f), divided by line 11, column (f))	14	95.10	%
15 Public support percentage from 2019 Schedule A, Part II, line 14	15	90.06	%
16a 33 1/3% support test - 2020. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization			
b 33 1/3% support test - 2019. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization			
17a 10% -facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization			
b 10% -facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization			
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions			

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ☐

Section C. Computation of Public Support Percentage

15 Public support percentage for 2020 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2019 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2020 (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from 2019 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2020. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ☐

b 33 1/3% support tests - 2019. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ☐

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below, the governing body of a supported organization?		
11a		
b A family member of a person described in line 11a above?		
11b		
c A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI .		
11c		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
1		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.		
2		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		
1		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
1		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).		
2		
3 By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.		
3		

Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.			
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.			
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).			
2 Activities Test. Answer lines 2a and 2b below.			
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.			
2a			
b Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.			
2b			
3 Parent of Supported Organizations. Answer lines 3a and 3b below.			
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI .			
3a			
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.			
3b			

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in Part VI*). See instructions.
All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (<i>explain in detail in Part VI</i>):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035.	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0.85 of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4	Amounts paid to acquire exempt-use assets	4
5	Qualified set-aside amounts (prior IRS approval required - <i>provide details in Part VI</i>)	5
6	Other distributions (<i>describe in Part VI</i>). See instructions.	6
7	Total annual distributions. Add lines 1 through 6.	7
8	Distributions to attentive supported organizations to which the organization is responsive (<i>provide details in Part VI</i>). See instructions.	8
9	Distributable amount for 2020 from Section C, line 6	9
10	Line 8 amount divided by line 9 amount	10

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2020	(iii) Distributable Amount for 2020
1 Distributable amount for 2020 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2020 (reasonable cause required - <i>explain in Part VI</i>). See instructions.			
3 Excess distributions carryover, if any, to 2020			
a From 2015			
b From 2016			
c From 2017			
d From 2018			
e From 2019			
f Total of lines 3a through 3e			
g Applied to underdistributions of prior years			
h Applied to 2020 distributable amount			
i Carryover from 2015 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2020 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2020 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
6 Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
7 Excess distributions carryover to 2021. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2016			
b Excess from 2017			
c Excess from 2018			
d Excess from 2019			
e Excess from 2020			

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

2020

*** Not Open to Public Inspection ***

Total Excess Contributions to Schedule A, Part II, Line 5	20,868,963.
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023171 04-01-20

Schedule B

(Form 990, 990-EZ,
or 990-PF)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

- ▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

Name of the organization

THE MARYLAND FOOD BANK, INC.

Employer identification number

52-1135690

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

☒ 501(c)(3) (enter number) organization

☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

☐ 527 political organization

Form 990-PF

☐ 501(c)(3) exempt private foundation

☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation

☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

- ☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

- ☒ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.
- ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization

Employer identification number

THE MARYLAND FOOD BANK, INC.**52-1135690****Part I****Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>1</u>		\$ <u>2,932,845.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)
<u>2</u>		\$ <u>9,829,652.</u>	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)
<u>3</u>		\$ <u>29,006,453.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)
		\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
		\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

THE MARYLAND FOOD BANK, INC.**52-1135690****Part II****Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
<u>1</u>	FOOD PRODUCTS _____ _____ _____	\$ <u>2,894,308.</u>	<u>06/30/21</u>
<u>2</u>	FOOD PRODUCTS _____ _____ _____	\$ <u>9,829,652.</u>	<u>06/30/21</u>
<u>3</u>	FOOD PRODUCTS _____ _____ _____	\$ <u>7,552,392.</u>	<u>06/30/21</u>
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____

Name of organization

Employer identification number

THE MARYLAND FOOD BANK, INC.**52-1135690**

Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of **\$1,000 or less** for the year. (Enter this info. once.) ► \$ _____

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee
	(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee

SCHEDULE D
(Form 990)Department of the Treasury
Internal Revenue Service**Supplemental Financial Statements**

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**
▶ **Attach to Form 990.**

▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2020**Open to Public Inspection**

Name of the organization

THE MARYLAND FOOD BANK, INC.

Employer identification number

52-1135690

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?	<input type="checkbox"/> Yes	<input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?	<input type="checkbox"/> Yes	<input type="checkbox"/> No

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).
☐ Preservation of land for public use (for example, recreation or education) ☐ Preservation of a historically important land area
☐ Protection of natural habitat ☐ Preservation of a certified historic structure
☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶

4 Number of states where property subject to conservation easement is located ▶

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1

b Assets included in Form 990, Part X

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):

a ☐ Public exhibition

d ☐ Loan or exchange program

b ☐ Scholarly research

e ☐ Other _____

c ☐ Preservation for future generations

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets

to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

	Amount
c Beginning balance	1c
d Additions during the year	1d
e Distributions during the year	1e
f Ending balance	1f

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII ☐

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a Board designated or quasi-endowment ☐ _____ %

b Permanent endowment ☐ _____ %

c Term endowment ☐ _____ %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) Unrelated organizations

(ii) Related organizations

b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? ☐

	Yes	No
3a(i)		
3a(ii)		
3b		

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		761,975.		761,975.
b Buildings		17,765,994.	5,712,822.	12,053,172.
c Leasehold improvements				
d Equipment		4,408,802.	3,265,064.	1,143,738.
e Other		3,123,708.	2,285,927.	837,781.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				14,796,666.

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) DEFERRED COMPENSATION PAYABLE	357,370.
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	357,370.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ... ☒

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	143,865,732.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments	2a	8,314.
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d	2e	8,314.
3	Subtract line 2e from line 1	3	143,857,418.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	16,710.
b	Other (Describe in Part XIII.)	4b	
c	Add lines 4a and 4b	4c	16,710.
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)	5	143,874,128.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	116,665,391.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d	2e	0.
3	Subtract line 2e from line 1	3	116,665,391.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	16,710.
b	Other (Describe in Part XIII.)	4b	
c	Add lines 4a and 4b	4c	16,710.
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)	5	116,682,101.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

THE ORGANIZATION HAD NO LIABILITY FOR UNCERTAIN TAX POSITIONS.

THE ORGANIZATION'S FEDERAL EXEMPT ORGANIZATION RETURNS ARE SUBJECT TO EXAMINATION BY THE IRS, GENERALLY FOR A PERIOD OF THREE YEARS AFTER THE RETURNS ARE FILED.

SCHEDULE G
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public
Inspection

Name of the organization

THE MARYLAND FOOD BANK, INC.

Employer identification number

52-1135690

Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.

- a** ☒ Mail solicitations **e** ☒ Solicitation of non-government grants
b ☒ Internet and email solicitations **f** ☒ Solicitation of government grants
c ☒ Phone solicitations **g** ☒ Special fundraising events
d ☒ In-person solicitations

2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☒ **Yes** ☐ **No**

b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
AVALON CONSULTING GROUP - 805 15TH STREET NW, WASHINGTON,	DIRECT MAIL		X	6,567,368.	274,788.	6,292,580.
TRUESENSE MARKETING - 502 KEYSTONE DRIVE, WARRENDALE,	DIRECT RESPONSE EMAIL PROGRAM		X	2,191,259.	95,065.	2,096,194.
NAMES IN THE NEWS - 2550 9TH STREET, SUITE 114, BERKELEY,	DIRECT MAIL		X	0.	140,392.	-140,392.
RWT PRODUCTION, LLC - 8932 ORANGE HUNT LANE, ANNANDALE,	DIRECT MAIL		X	0.	885,146.	-885,146.
Total				8,758,627.	1,395,391.	7,363,236.

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

MD, AL, AK, CA, CT, DC, FL, GA, HI, IL, KS, KY, ME, MA, MI, MN, MS, MO, NV, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, TN, UT, VA, WA, WV, WI, AK, CO

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events (add col. (a) through col. (c))
		(event type)	(event type)	(total number)	
Revenue	1 Gross receipts				
	2 Less: Contributions				
	3 Gross income (line 1 minus line 2)				
Direct Expenses	4 Cash prizes				
	5 Noncash prizes				
	6 Rent/facility costs				
	7 Food and beverages				
	8 Entertainment				
	9 Other direct expenses				
	10 Direct expense summary. Add lines 4 through 9 in column (d)				
	11 Net income summary. Subtract line 10 from line 3, column (d)				

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue	1 Gross revenue				
Direct Expenses	2 Cash prizes				
	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	
	7 Direct expense summary. Add lines 2 through 5 in column (d)				
	8 Net gaming income summary. Subtract line 7 from line 1, column (d)				

9 Enter the state(s) in which the organization conducts gaming activities: _____

a Is the organization licensed to conduct gaming activities in each of these states? ☐ Yes ☐ No

b If "No," explain: _____

10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? ☐ Yes ☐ No

b If "Yes," explain: _____

- 11** Does the organization conduct gaming activities with nonmembers? ☐ Yes ☐ No
- 12** Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming? ☐ Yes ☐ No
- 13** Indicate the percentage of gaming activity conducted in:
- | | | |
|--------------------------------------|------------|---|
| a The organization's facility | 13a | % |
| b An outside facility | 13b | % |
- 14** Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ► _____

Address ► _____

- 15a** Does the organization have a contract with a third party from whom the organization receives gaming revenue? ☐ Yes ☐ No

b If "Yes," enter the amount of gaming revenue received by the organization ► \$ _____ and the amount of gaming revenue retained by the third party ► \$ _____

c If "Yes," enter name and address of the third party:

Name ► _____

Address ► _____

- 16** Gaming manager information:

Name ► _____

Gaming manager compensation ► \$ _____

Description of services provided ► _____

☐ Director/officer ☐ Employee ☐ Independent contractor

- 17** Mandatory distributions:

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ Yes ☐ No

b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ► \$ _____

Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

SCHEDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAISERS:

(I) NAME OF FUNDRAISER: AVALON CONSULTING GROUP

(I) ADDRESS OF FUNDRAISER: 805 15TH STREET NW, WASHINGTON, DC 20005

(I) NAME OF FUNDRAISER: TRUESENSE MARKETING

(I) ADDRESS OF FUNDRAISER: 502 KEYSTONE DRIVE, WARRENDALE, PA 15086

(I) NAME OF FUNDRAISER: NAMES IN THE NEWS

Part IV Supplemental Information *(continued)*

(I) ADDRESS OF FUNDRAISER: 2550 9TH STREET, SUITE 114, BERKELEY, CA 94710

(I) NAME OF FUNDRAISER: RWT PRODUCTION, LLC

(I) ADDRESS OF FUNDRAISER: 8932 ORANGE HUNT LANE, ANNANDALE, VA 22003

SCHEDULE I
(Form 990)

Department of the Treasury
Internal Revenue Service

**Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States**
Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

Open to Public
Inspection

Name of the organization

THE MARYLAND FOOD BANK, INC.

Employer identification number
52-1135690

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
40 WEST ASSISTANCE & REFERRAL CENTER, INC. - 4711 EDMONDSON AVE - BALTIMORE, MD 21229	52-1992160	501(C)(3)	4,000.	1,703.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
AARON'S PLACE 24311 ROBINS CREEK RD PRESTON, MD 21655	84-2099035	501(C)(3)	15,000.	0.			FOOD DISTRIBUTION
AGAPE HOUSE, INC. 1501 N DUKELAND ST BALTIMORE, MD 21216	52-1457200	501(C)(3)	5,400.	0.			FOOD DISTRIBUTION
ANNE ARUNDEL FOOD BANK 120 MARBURY DR CROWNSVILLE, MD 21032	52-1660473	501(C)(3)	258,057.	0.			FOOD DISTRIBUTION
ASBURY CHURCH ASSISTANCE NETWORK, INC. - 429 ASBURY DRIVE - SEVERNA PARK, MD 21146	45-2509088	501(C)(3)	39,600.	0.			FOOD DISTRIBUTION
ASSISTANCE CENTER OF TOWSON CHURCHES - 116 W PENNSYLVANIA AVE - TOWSON, MD 21204	52-1490153	501(C)(3)	10,000.	0.			FOOD DISTRIBUTION

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 86.

3 Enter total number of other organizations listed in the line 1 table 86.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2020

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BALTIMORE HUNGER PROJECT 9596 DEERCO RD TIMONIUM, MD 21093	47-2281875	501(C)(3)	10,000.	732.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
BEL AIR UNITED METHODIST CHURCH 21 LINWOOD AVE BEL AIR, MD 21014	52-0991546	501(C)(3)	37,500.	0.			FOOD DISTRIBUTION
BOONSBORO FAMILY WORSHIP CENTER 7605 OLD NATIONAL PIKE BOONSBORO, MD 21713	62-0484177	501(C)(3)	30,000.	866.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
CAPITAL AREA FOOD BANK 2708 ENTERPRISE ROAD MITCHELLVILLE, MD 20721	52-1167581	501(C)(3)	750,000.	0.			FOOD DISTRIBUTION
CATHOLIC CHARITIES - SETON CENTER 30632 HAMPDEN AVE PRINCESS ANNE, MD 21853	53-0196617	501(C)(3)	8,000.	0.			FOOD DISTRIBUTION
CEA, INC. 25 BLOOMSBURY AVE CATONSVILLE, MD 21228	52-1579478	501(C)(3)	30,000.	0.			FOOD DISTRIBUTION
CECIL COUNTY HELP CENTER 135 E HIGH ST ELKTON, MD 21921	52-1795422	501(C)(3)	5,000.	0.			FOOD DISTRIBUTION
CHESAPEAKE CARES FOOD PANTRY 6045 SOLOMONS ISLAND RD HUNTINGTOWN, MD 20639	52-1378847	501(C)(3)	5,838.	857.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
CITY OF REFUGE 901 PONTIAC AVENUE BALTIMORE, MD 21225	52-4416947	501(C)(3)	49,500.	0.			FOOD DISTRIBUTION

Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
COLLINGTON SQUARE NON PROFIT 1211 N CHESTER ST BALTIMORE, MD 21213	52-1739469	501(C)(3)	10,400.	0.			FOOD DISTRIBUTION
COMMUNITY ASSISTANCE NETWORK 55 WAFE AVE CATONSVILLE, MD 21228	52-0823186	501(C)(3)	13,000.	0.			FOOD DISTRIBUTION
COMMUNITY CRISIS CENTER, INC. 725 MAIN ST REISTERSTOWN, MD 21136	52-1296822	501(C)(3)	7,500.	676.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
COMMUNITY SERVICES FOUNDATION OF CECIL COUNTY, INC. - 200 CHESAPEAKE BLVD., SUITE 2550 - ELKTON, MD 21921	52-1795422	501(C)(3)	54,693.	868.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
COMMUNITY UMC 8680 FORT SMALLWOOD RD PASADENA, MD 21122	52-0856658	501(C)(3)	13,183.	0.			FOOD DISTRIBUTION
DEEDS OF FAITH PANTRY 640 LUCASBAUGH MILL RD WESTMINSTER, MD 21157	52-1279060	501(C)(3)	24,000.	1,649.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
DELMARVA COMMUNITY SERVICES, INC 709 MORGNEC RD CHESTERTOWN, MD 21620	52-1000521	501(C)(3)	7,500.	0.			FOOD DISTRIBUTION
EASTON CHURCH OF GOD - HARVEST OF HOPE - 1009 N WASHINGTON ST - EASTON, MD 21601	23-7347950	501(C)(3)	8,000.	926.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
EDGEEMERE CHURCH OF GOD 7414 ELLEN AVE SPARROWS POINT, MD 21219	52-1324493	501(C)(3)	10,000.	812.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION

Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EMMITTSBURG FOOD BANK 502 E MAIN STREET EMMITTSBURG, MD 21727	52-2275892	501(C)(3)	5,000.	0.			FOOD DISTRIBUTION
END HUNGER IN CALVERT COUNTY PO BOX 758 HUNTINGTOWN, MD 20639	80-0456174	501(C)(3)	10,105.	2,686.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
FAMILY KITCHEN PILLAR AND GROUND OF THE TRUTH DELIVERANCE CHURCH - 360 S DUKELAND ST - BALTIMORE, MD 21223	52-1687865	501(C)(3)	7,000.	1,800.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
FIRST BAPTIST CHURCH OF FRUITLAND 630 CLYDE AVE FRUITLAND, MD 21826	75-3044099	501(C)(3)	5,000.	0.			FOOD DISTRIBUTION
FISHES & LOAVES PANTRY 2422 W PATAPSCO AVE BALTIMORE, MD 21230	46-0803422	501(C)(3)	14,500.	1,821.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
FREDERICK RESCUE MISSION P.O. BOX 3389 FREDERICK, MD 21705	52-0813371	501(C)(3)	19,500.	833.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
FRIENDSHIP OUTREACH CENTER 7200 HARFORD RD PARKVILLE, MD 21234	20-8306860	501(C)(3)	12,500.	0.			FOOD DISTRIBUTION
GEDCO CARES 1010 E 33RD ST BALTIMORE, MD 21218	52-1767577	501(C)(3)	5,838.	0.			FOOD DISTRIBUTION
GETHSEMANE SANCTUARY BALTIMORE 8701 WINANDS RD RANDALLSTOWN, MD 21133	46-4415177	501(C)(3)	4,000.	1,843.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION

Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GREATER BETHLEHEM TEMPLE 8334 LIBERTY RD WINDSOR MILL, MD 21244	52-6049402	501(C)(3)	7,500.	1,812.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
HARFORD COMMUNITY ACTION AGENCY 1321 WOODBRIDGE STATION WAY B EDGEWOOD, MD 21040	52-1306096	501(C)(3)	68,162.	844.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
HAVEN MINISTRIES, INC 2739 COX RECK RD CHESTER, MD 21619	27-1048008	501(C)(3)	8,500.	1,804.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
HELPING UP MISSION 1029 E BALTIMORE ST BALTIMORE, MD 21202	52-0635090	501(C)(3)	54,000.	0.			FOOD DISTRIBUTION
HERITAGE BAPTIST CHURCH FOOD PANTRY - 1740 FOREST DR - ANNAPOLIS, MD 21401	52-0683906	501(C)(3)	4,800.	865.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
HOWARD CTY COMMUNITY ACT. INC. 9820 PATUXENT WOODS DR., SUITE 200 COLUMBIA, MD 21046	52-0823083	501(C)(3)	82,101.	847.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
HWRMW CHRISTIAN FELLOWSHIP 3449 FALLS RD BALTIMORE, MD 21211	52-1807792	501(C)(3)	5,000.	0.			FOOD DISTRIBUTION
INTERFAITH SERVICE COALITION 116 W HIGH ST HANCOCK, MD 21750	52-1679419	501(C)(3)	13,300.	630.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
ISKCON EMERGENCY FOOD PANTRY 200 BLOOMSBURY AVE CATONSVILLE, MD 21228	52-1457933	501(C)(3)	18,000.	785.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION

Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
J&C UNITY, INC 7006 GRACES QUARTERS RD MIDDLE RIVER, MD 21220	23-7164486	501(C)(3)	7,500.	844.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
JOHNS HOPKINS UNIVERSITY 3101 WYMAN PARK DRIVE BALTIMORE, MD 21218	52-0595110	501(C)(3)	19,400.	0.			FOOD DISTRIBUTION
LAVALE UNITED METHODIST CHURCH 565 NATIONAL HWY CUMBERLAND, MD 21502	52-0780962	501(C)(3)	9,000.	842.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
LIBERTY COMMUNITY DEVELOPMENT CORP 6901 SECURITY BLVD, 2ND FLOOR BALTIMORE, MD 21244	56-2316342	501(C)(3)	9,977.	571.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
LIBERTY SEVENTH DAY ADVENTIST CHURCH - 3301 MILFORD MILL RD - WINDSOR MILL, MD 21244	26-2431013	501(C)(3)	18,000.	0.			FOOD DISTRIBUTION
MARTIN'S HOUSE & BARN 14374 BENEDICTINE LANE RIDGELY, MD 21660	52-1913676	501(C)(3)	12,000.	0.			FOOD DISTRIBUTION
MORNING STAR BAPTIST CHURCH 1512 WOODLAWN DR GWYNN OAK, MD 21207	52-1469570	501(C)(3)	6,720.	0.			FOOD DISTRIBUTION
MOUNT MARIAH BAPTIST CHURCH 2201 GARRISON BLVD BALTIMORE, MD 21216	52-6060455	501(C)(3)	5,000.	0.			FOOD DISTRIBUTION
MT CALVARY AME CHURCH 300 EUDOWOOD LN TOWSON, MD 21286	20-1119851	501(C)(3)	7,500.	0.			FOOD DISTRIBUTION

Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MT PLEASANT CHURCH 6000 RADECKE AVE BALTIMORE, MD 21206	52-1366829	501(C)(3)	7,500.	0.			FOOD DISTRIBUTION
NEIGHBORHOOD SERVICE CENTER 904 WASHINGTON BLVD BALTIMORE, MD 21230	52-0982396	501(C)(3)	13,000.	0.			FOOD DISTRIBUTION
NEW BEGINNINGS SDA CHURCH 1721 SEXTON ST BALTIMORE, MD 21230	52-1743589	501(C)(3)	7,500.	1,824.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
NEW LIFE FOOD PANTRY 2401 E NORTH AVE BALTIMORE, MD 21213	81-1437519	501(C)(3)	25,597.	1,911.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
OFFICE OF CONSUMER ADVOCATES, INC 632 N CENTRE STREET CUMBERLAND, MD 21502	52-2116425	501(C)(3)	7,500.	0.			FOOD DISTRIBUTION
OLIVET BAPTIST CHURCH 3500 EDMONDSON AVE BALTIMORE, MD 21229	52-1676510	501(C)(3)	7,300.	0.			FOOD DISTRIBUTION
OUR MOTHER OF SORROWS 301 HOMEWOOD AVE CENTREVILLE, MD 21617	52-1620800	501(C)(3)	14,500.	926.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
PLEASANT ZION YOUTH OUTREACH CENTER - 4317 NORTH POINT BLVD - BALTIMORE, MD 21222	20-1190928	501(C)(3)	4,500.	799.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
ROCK & STEWARD MINISTRY OUTREACH 7566 E SOUTH RD GLEN BURNIE, MD 21060	34-2042817	501(C)(3)	13,000.	846.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION

Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SHARING THE HARVEST 3324 DAMASCUS RD BROOKVILLE, MD 20833	26-0003881	501(C)(3)	8,000.	514.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
SHEPHERD'S HEART MISSIONARY BAPTIST CHURCH - 5405 YORK ROAD - BALTIMORE, MD 21212	52-1735209	501(C)(3)	7,500.	0.			FOOD DISTRIBUTION
SILOAM FREE WILL BAPTIST CHURCH 501 N FULTON AVE BALTIMORE, MD 21223	75-3029894	501(C)(3)	6,000.	1,835.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
SMTCCAC INC. 8371 OLD LEONARDTOWN RD HUGHESVILLE, MD 20637	52-6066477	501(C)(3)	103,917.	0.			FOOD DISTRIBUTION
SOCIETY OF ST VINCENT DE PAUL 400 S BOND ST BALTIMORE, MD 21231	82-5261263	501(C)(3)	30,000.	0.			FOOD DISTRIBUTION
SOUL HARVEST CHURCH & MINISTRIES 2901 DRUID PARK DR., STE 112 BALTIMORE, MD 21215	56-2658378	501(C)(3)	31,500.	0.			FOOD DISTRIBUTION
SOUTHERN MARYLAND FOOD BANK 22 IRONGATE DR WALDORF, MD 20602	53-0196524	501(C)(3)	5,000.	824.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
SPIRIT OF FAITH FOOD PANTRY 5010 BRIARCLIFT RD BALTIMORE, MD 21229	37-1485228	501(C)(3)	7,500.	0.			FOOD DISTRIBUTION
SPREAD THE WORD 4100 FRANKFORD AVE BALTIMORE, MD 21206	52-1838078	501(C)(3)	7,500.	0.			FOOD DISTRIBUTION

Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ST GREGORY THE GREAT CHURCH 1542 N GILMOR ST BALTIMORE, MD 21217	53-0196617	501(C)(3)	6,000.	0.			FOOD DISTRIBUTION
ST MATTHIAS EPISCOPAL CHURCH 6400 BELAIR RD BALTIMORE, MD 21206	52-6040459	501(C)(3)	5,354.	1,826.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
THE CENTRAL BAPTIST CHURCH 2031 W BALTIMORE ST BALTIMORE, MD 21223	52-1364767	501(C)(3)	10,080.	0.			FOOD DISTRIBUTION
THE LIGHT HOUSE 60 MELLOR AVE CATONSVILLE, MD 21228	52-1671388	501(C)(3)	5,884.	845.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
THE SALVATION ARMY 814 LIGHT ST BALTIMORE, MD 21230	58-0660607	501(C)(3)	7,500.	0.			FOOD DISTRIBUTION
THE SALVATION ARMY LOWER EASTERN SHORE - 407 OAK ST - SALISBURY, MD 21804	58-0660607	501(C)(3)	8,500.	0.			FOOD DISTRIBUTION
THE TRANSFORMATION CENTER, INC 3701 4TH ST BROOKLYN, MD 21225	46-4103646	501(C)(3)	24,000.	0.			FOOD DISTRIBUTION
TRANSFORMING LIVES COMMUNITY DEV CORP - 6020 MARIAN DR - BALTIMORE, MD 21215	32-0442788	501(C)(3)	20,000.	0.			FOOD DISTRIBUTION
TRINITY EVANGELICAL LUTHERAN CHURCH - 6600 LAUREL BOWIE RD - BOWIE, MD 20715	52-0799211	501(C)(3)	31,500.	866.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION

Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
TRI-TOWN FOOD PANTRY 32 MAIN ST WESTPORT, MD 21162	81-4766234	501(C)(3)	7,500.	1,034.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
FAITH COMMUNITY UNITED METHODIST CHURCH - 5315 HARFORD RD - BALTIMORE, MD 21214	52-0607891	501(C)(3)	5,500.	1,690.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
WASHINGTON COUNTY COMMUNITY ACTION COUNCIL - 117 SUMMIT AVE - HAGERSTOWN, MD 21740	52-0817684	501(C)(3)	5,000.	0.			FOOD DISTRIBUTION
WELLS HOUSE 124 E BALTIMORE ST HAGERSTOWN, MD 21740	52-1368952	501(C)(3)	10,200.	793.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
WESTERN MARYLAND FOOD BANK 816 FREDERICK STREET CUMBERLAND, MD 21501	52-1305848	501(C)(3)	7,598.	708.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
WESTMINSTER RESCUE MISSION 658 LUCABAUGH MILL RD WESTMINSTER, MD 21157	52-0891628	501(C)(3)	55,000.	844.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
WHITESTONE BAPTIST CHURCH 3001-05 BAKER ST BALTIMORE, MD 21216	52-1366305	501(C)(3)	7,500.	1,800.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION
WOMEN EMPOWERING WOMEN 111 E 25TH ST BALTIMORE, MD 21218	01-0845098	501(C)(3)	13,712.	1,752.	FAIR MARKET VALUE	EQUIPMENT AND SUPPLIES	FOOD DISTRIBUTION

Schedule I (Form 990)

**SCHEDULE J
(Form 990)**

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 23.**

▶ **Attach to Form 990.**

▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2020

**Open to Public
Inspection**

Name of the organization

THE MARYLAND FOOD BANK, INC.

Employer identification number

52-1135690

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|--|--|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

3 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|---|---|
| <input checked="" type="checkbox"/> Compensation committee | <input type="checkbox"/> Written employment contract |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study |
| <input checked="" type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

a Receive a severance payment or change-of-control payment?

b Participate in or receive payment from a supplemental nonqualified retirement plan?

c Participate in or receive payment from an equity-based compensation arrangement?

If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

a The organization?

b Any related organization?

If "Yes" on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

a The organization?

b Any related organization?

If "Yes" on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

Yes No

1b		
2		
4a		X
4b		X
4c		X
5a		X
5b		X
6a		X
6b		X
7		X
8		X
9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) CARMEN DEL GUERCIO PRESIDENT & CEO	(i) 206,390.	64,688.	19,747.	11,605.	39,064.	341,494.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(2) MARGARET KIMMEL EVP PROG & EXTERNAL AFFAIR	(i) 154,193.	30,000.	26,000.	9,810.	6,286.	226,289.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(3) RICK CONDON SVP OPERATIONS	(i) 138,649.	16,500.	21,117.	8,799.	5,279.	190,344.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(4) SUSAN ZAVOYNA CFO	(i) 114,224.	21,000.	26,000.	4,137.	23,212.	188,573.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(5) TIMOTHY REGAN EXECUTIVE DIRECTOR, FOODWORKS	(i) 93,252.	15,000.	45,500.	7,298.	22,338.	183,388.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(6) NANCY SMITH MAJOR GIFTS OFFICER	(i) 88,794.	16,000.	45,500.	6,547.	15,206.	172,047.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
	(i)						
	(ii)						
	(i)						
	(ii)						
	(i)						
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	(ii)						
	(i)						
	(ii)						
	(i)						
	(ii)						
Schedule J (Form 990) 2020							

Part III	Supplemental Information
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Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

[illegible]

SCHEDULE L
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Transactions With Interested Persons

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.**

▶ **Attach to Form 990 or Form 990-EZ.**

▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2020

**Open To Public
Inspection**

Name of the organization

THE MARYLAND FOOD BANK, INC.

Employer identification number

52-1135690

Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

1 (a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected?	
			Yes	No

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958 ▶ \$

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ▶ \$

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?		(i) Written agreement?	
			To	From			Yes	No	Yes	No	Yes	No

Total ▶ \$

Part III Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
JOHN MAROON	MEMBER OF BOARD OF	75,890.	PUBLIC RELA		X

Part V Supplemental Information.

Provide additional information for responses to questions on Schedule L (see instructions).

SCH L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:

(A) NAME OF PERSON: JOHN MAROON

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

MEMBER OF BOARD OF DIRECTORS

(C) AMOUNT OF TRANSACTION \$ 75,890.

(D) DESCRIPTION OF TRANSACTION: PUBLIC RELATIONS SERVICES

(E) SHARING OF ORGANIZATION REVENUES? = NO

**SCHEDULE M
(Form 990)**

Department of the Treasury
Internal Revenue Service

Noncash Contributions

OMB No. 1545-0047

2020

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Inspection

- ▶ **Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.**
▶ **Attach to Form 990.**
▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

Name of the organization

THE MARYLAND FOOD BANK, INC.

Employer identification number

52-1135690

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art - Works of art				
2 Art - Historical treasures				
3 Art - Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles	X	8	23,000.	FMV-SALES PRICE
7 Boats and planes				
8 Intellectual property				
9 Securities - Publicly traded	X	81	870,430.	FMV
10 Securities - Closely held stock				
11 Securities - Partnership, LLC, or trust interests				
12 Securities - Miscellaneous				
13 Qualified conservation contribution - Historic structures				
14 Qualified conservation contribution - Other ...				
15 Real estate - Residential				
16 Real estate - Commercial				
17 Real estate - Other				
18 Collectibles				
19 Food inventory	X	30,931	65,035,437.	FEEDING AMERICA VALU
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ▶ ()				
26 Other ▶ ()				
27 Other ▶ ()				
28 Other ▶ ()				

29 Number of Forms 8283 received by the organization during the tax year for contributions
for which the organization completed Form 8283, Part V, Donee Acknowledgement

29

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it
must hold for at least three years from the date of the initial contribution, and which isn't required to be used for
exempt purposes for the entire holding period?

b If "Yes," describe the arrangement in Part II.

31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?

32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash
contributions?

b If "Yes," describe in Part II.

33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked,
describe in Part II.

	Yes	No
30a		X
31	X	
32a	X	
33		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2020

Part II **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, LINE 32B:

THE ORGANIZATION UTILIZES THE SERVICES OF BROWN ADVISORY TO PROCESS ALL
DONATED STOCKS. BROWN ADVISORY SELLS THE STOCK AND SENDS THE
ORGANIZATION THE PROCEEDS.

THE ORGANIZATION UTILIZES THE SERVICES OF CHARITABLE ADULT RIDES AND
SERVICES TO SELL THE DONATED CARS.

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

**Open to Public
Inspection**

Name of the organization

THE MARYLAND FOOD BANK, INC.

Employer identification number

52-1135690

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

THE MARYLAND FOOD BANK IS A NONPROFIT HUNGER-RELIEF ORGANIZATION
DEDICATED TO FEEDING PEOPLE, STRENGTHENING COMMUNITIES, AND ENDING
HUNGER FOR MORE MARYLANDERS.

FORM 990, PART III, LINE 2, NEW PROGRAM SERVICES:

IN FY 2021, THE MARYLAND FOOD BANK CONTINUED TO PRODUCE BACK UP BOX
(BUB) PRODUCTION AT ALCO PLACE. THESE BUBS CONTAINED SHELF STABLE,
NUTRITIOUS FOODS THAT WERE DISTRIBUTED TO INDIVIDUALS AND FAMILIES
ACROSS MARYLAND WHERE THE NEED WAS GREATEST. MFB CONTINUES TO DIVERSIFY
THE BUB PORTFOLIO TO ENSURE HUNGER AND DIETARY NEEDS OF DIVERSE
POPULATIONS ARE REPRESENTED.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

SINCE MARCH 2020 WHEN COVID-19 FIRST EMERGED IN THE U.S., THE GLOBAL
PANDEMIC FORCED THE MARYLAND FOOD BANK (MFB) AND OUR EMPLOYEES TO STEP
UP AND SERVE AS ESSENTIAL SERVICE PROVIDERS TO ENSURE MUCH-NEEDED FOOD
WAS AVAILABLE AND DISTRIBUTED QUICKLY INTO COMMUNITIES AROUND THE
STATE. THE PANDEMIC REMAINED VERY MUCH A PART OF OUR LIVES IN FY21, AS
WE KEPT OUR FACILITIES OPEN, OUR VEHICLES MOVING, AND WORKED HARD TO
MEET A HISTORIC SURGE IN DEMAND FOR FOOD THAT HAS YET TO SUBSIDE.

OUR PARTNER NETWORK WAS CRITICAL TO HELPING US KEEP FOOD FLOWING
CONSISTENTLY THROUGHOUT FY21. MADE UP OF ROUGHLY 331 COMMUNITY
ORGANIZATIONS (PANTRIES, SOUP KITCHENS, SHELTERS, ETC.) THAT

COLLECTIVELY PROVIDED NEARLY 1,300 DISTRIBUTION POINTS STATEWIDE IN

Name of the organization	Employer identification number
THE MARYLAND FOOD BANK, INC.	52-1135690

FY21, THESE PARTNERS ARE ON THE GROUND, GETTING FOOD DIRECTLY INTO THE HANDS AND HOMES OF THOSE WHO NEED IT MOST.

NOBODY KNOWS THEIR COMMUNITIES BETTER, AND IT'S BECAUSE OF THESE ORGANIZATIONS THAT MFB IS ABLE TO REACH SO MANY HUNGRY MARYLANDERS. IN FY21, THEY HELPED MFB SUPPLY ENOUGH FOOD TO PROVIDE NEARLY 62 MILLION MEALS, INCLUDING NEARLY 20 MILLION POUNDS OF PRODUCE, IN THEIR LOCAL COMMUNITIES, 37 PERCENT MORE THAN OUR PREVIOUS HIGH OF 45 MILLION MEALS IN FY20.

MFB REMAINED COMMITTED TO ENSURING ENOUGH FOOD WAS AVAILABLE FOR OUR STATEWIDE PARTNER NETWORK USING FUNDING FROM PUBLIC AND PRIVATE SOURCES TO PURCHASE FOOD AND DISTRIBUTE IT AT NO COST. THIS CRITICAL RESOURCE ALSO ALLOWED THE FOOD BANK TO PROVIDE FUNDS DIRECTLY TO OUR NETWORK IN THE FORM OF GRANTS THAT HELPED PARTNERS EXPAND THEIR CAPACITY TO PROVIDE SERVICES BY PURCHASING REFRIGERATORS, FREEZERS, AND VEHICLES AS WELL AS INCREASE THEIR REACH BY ADDING NEW TECHNOLOGY SYSTEMS AND STAFF. ALL TOLD, THE FOOD BANK AWARDED MORE THAN \$2.1 MILLION IN GRANTS TO NETWORK PARTNERS IN FY21.

THROUGHOUT FY21, MFB ALSO CONTINUED TO RELY ON PURCHASED FOODS RATHER THAN DONATIONS FROM FOOD RETAILERS, MANUFACTURERS, OR MORE GOVERNMENT COMMODITIES, WHICH HAD BEEN STANDARD PRACTICE PRIOR TO COVID-19. THE CHALLENGE BECAME AN ADVANTAGE, AS MFB USED THE OPPORTUNITY TO OFFER MORE NUTRITIOUS FOODS TO OUR PARTNERS. DUE TO STRONG FINANCIAL SUPPORT, WE WERE ABLE TO PURCHASE HEALTHIER ITEMS, AND ACTUALLY INCREASE THE AMOUNT OF NUTRITIOUS FOODS AVAILABLE THROUGH OUR MENU BY 125 PERCENT.

IN FY21, MFB SPENT MORE THAN \$28M ON PURCHASED PRODUCT, A 405% INCREASE

Name of the organization

THE MARYLAND FOOD BANK, INC.

Employer identification number

52-1135690

OVER PRE-PANDEMIC LEVELS (WHEN COMPARING FY21 VS. FY19 NUMBERS).

IN ADDITION TO MFB'S DEDICATED FOOD ASSISTANCE NETWORK, OUR STRONG PARTNERSHIPS, HIGHLY TRAINED AND TALENTED STAFF, AND STELLAR REPUTATION ALLOWED US TO PIVOT AND RESPOND TO THE EXTRAORDINARY NEED THAT CONTINUED IN FY21. WE DID SO THROUGH A VARIETY OF INNOVATIVE PROGRAMS THAT MOVED FOOD IN A WAY THAT WAS SAFE AND EFFECTIVE FOR OUR STAFF, OUR PARTNERS, AND THE MILLIONS OF HUNGRY MARYLANDERS IN NEED.

"DRIVE THRU" PANTRY ON THE GO EVENTS WERE PARTICULARLY VALUABLE, WITH MFB DELIVERING THOUSANDS OF POUNDS OF FOOD TO A DESIGNATED SITE FOR IMMEDIATE, CONTACTLESS DISTRIBUTION TO FOOD-INSECURE COMMUNITY MEMBERS. MFB PARTNERS HOSTED 3,095 PANTRY ON THE GO (POTG) EVENTS IN FY21, A 40% INCREASE OVER THE NUMBER OF POTG EVENTS HELD THE YEAR BEFORE.

OUR FOODWORKS TEAM, MEANWHILE, TRANSFORMED THE FAMILY-STYLE HOT MEALS PREVIOUSLY PROVIDED THROUGH OUR SUPPER AND SUMMER CLUB PROGRAMS TO SAFE AND NUTRITIOUS "GRAB & GO" MEALS, ULTIMATELY PREPARING AND DISTRIBUTING 530,543 GRAB & GO MEALS TO KIDS AND THEIR FAMILIES IN FY21.

ADDITIONALLY, TAILORED BACK UP BOXES (BUBS) FILLED WITH 30-LBS OF SHELF-STABLE, NUTRITIOUS FOOD, "AS WELL AS NUTRITION EDUCATION MATERIALS AND RECIPES," WERE DISTRIBUTED TO INDIVIDUALS AND FAMILIES ACROSS THE STATE, WITH AN ADDED EMPHASIS ON MEETING THE UNIQUE NEEDS OF LATIN COMMUNITIES, OLDER ADULTS, AND PEOPLE WITH DIABETES. IN FY21, 342,014 BUBS WERE TRANSPORTED, STORED, AND DISTRIBUTED WHERE THE NEED WAS GREATEST ACROSS MARYLAND.

Name of the organization	Employer identification number
THE MARYLAND FOOD BANK, INC.	52-1135690

BEYOND OUR FOOD DISTRIBUTION EFFORTS, THE FEDERALLY FUNDED SUPPLEMENTAL NUTRITION ASSISTANCE PROGRAM (SNAP) WAS AN IMPORTANT COMPLEMENTARY PROGRAM FOR FOOD-INSECURE MARYLANDERS. BECAUSE MANY PEOPLE ARE UNSURE OF HOW TO APPLY OR IF THEY EVEN QUALIFY FOR SNAP ASSISTANCE, MFB'S SNAP OUTREACH PROGRAM PROVIDES THE RESOURCES AND INFORMATION NECESSARY TO HELP LOW-INCOME INDIVIDUALS RECEIVE THESE FEDERAL BENEFITS. IN FY21, WE EXPANDED OUR EFFORTS TO CONNECT MORE MARYLANDERS TO SNAP, PROCESSING AND SUBMITTING ROUGHLY 1,563 SNAP APPLICATIONS WITH THE HELP OF MFB'S SNAP OUTREACH TEAM.

OVER THE COURSE OF FY21, THE FOOD BANK RECEIVED 294% MORE IN PHILANTHROPIC REVENUE THAN IT HAD DURING THE SAME TIMEFRAME BEFORE THE PANDEMIC (WHEN COMPARING FY21 VS. FY19 NUMBERS). MFB WAS ALSO THE BENEFICIARY OF FEDERAL RELIEF DOLLARS, DUE IN PART TO OUR STRONG RELATIONSHIPS WITH THE STATE AND LOCAL JURISDICTIONS. TOGETHER, THESE RESOURCES ENABLED AN EQUITABLE DISTRIBUTION OF FOOD TO THE 22 JURISDICTIONS WE SERVE. YET DESPITE OUR BEST EFFORTS TO DEPLOY THESE FUNDS QUICKLY ON FOOD PURCHASES AND OTHER INNOVATIVE PROGRAMMING, THE FOOD BANK ENDED OUR FISCAL YEAR WITH A SIGNIFICANT CASH BALANCE.

(SEE ADDITIONAL INFORMATION BELOW ON PROGRAM ACCOMPLISHMENTS.)

PART 111, LINE 4A

IN FY22 (THE YEAR FOLLOWING THIS REPORT), WE'RE CONTINUING TO USE THESE FUNDS TO FUEL OUR HEIGHTENED RESPONSE. IN ADDITION TO RECORD-SETTING FOOD PURCHASE LEVELS, WE HAVE ENHANCED CAPACITY THROUGHOUT OUR OPERATION, IMPLEMENTED NEW DISTRIBUTION METHODS, ADDED NEW WAREHOUSE SPACE AND EQUIPMENT, HIRED KEY PERSONNEL, AND PROVIDED COVID PROTECTION

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FOR STAFF, PARTNERS, AND VOLUNTEERS.

THE FOOD BANK HAS ALSO CONTINUED TO AGGRESSIVELY PURCHASE NUTRITIOUS FOOD IN FY22, SPENDING AN ADDITIONAL \$3.2 MILLION BY THANKSGIVING ALONE, WHICH IS DOUBLE THE PRE-PANDEMIC VOLUME (105% INCREASE), A TREND WE KNOW WILL CONTINUE WELL INTO 2022.

AND, WHILE GENEROUS SUPPORT FROM THE COMMUNITY CONTINUES TO FLOW INTO MFB, OUR FOCUS HAS SHIFTED FROM HOW TO SPEND FUNDS QUICKLY TO HOW TO INVEST FUNDS WISELY IN TARGETED SOLUTIONS THAT WILL HELP FUEL MARYLAND'S RECOVERY FROM THE MANY IMPACTS OF THE COVID-19 PANDEMIC.

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FY20 INEVITABLY HELPED THE FOOD BANK PREPARE FOR THE HARD WORK WE KNEW WAS COMING IN FY21. EVERYTHING THAT COVID BROKE DOWN, WE WERE ABLE TO BUILD BACK STRONGER.

IN FY21, WE EXPLORED DIFFERENT AVENUES FOR PURCHASING GREATER QUANTITIES OF NUTRITIOUS FOOD AS FOOD DONATIONS DECLINED; WE CONTINUED TO DELIVER STRATEGIC SOLUTIONS THAT ALLOWED US TO SCALE DISTRIBUTION QUICKLY, SAFELY, AND EFFICIENTLY; AND WE INTRODUCED A STRATEGY GROUP TO ENSURE THAT OUR REFRESHED STRATEGIC PLAN, MFB 3.0, WILL HELP MORE MARYLANDERS BECOME HUNGER FREE AND FINANCIALLY STABLE.

THANKS TO THESE EFFORTS, WE'RE IN A STRONG POSITION TO CONTINUE FEEDING PEOPLE, STRENGTHENING COMMUNITIES, AND ENDING HUNGER FOR MORE MARYLANDERS IN THE YEARS TO COME.

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FORM 990, PART VI, SECTION B, LINE 11B:

MANAGEMENT SENDS THE AUDIT AND FISCAL OVERSIGHT COMMITTEE THE FORM 990 FOR REVIEW AND APPROVAL. ONCE APPROVED, MANAGEMENT SENDS THE FORM 990 TO THE ENTIRE BOARD PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

THE MARYLAND FOOD BANK HAS A WRITTEN CONFLICT OF INTEREST POLICY THAT REQUIRES OFFICERS, DIRECTORS AND KEY EMPLOYEES TO COMPLETE A WRITTEN QUESTIONNAIRE EACH YEAR TO DOCUMENT WHETHER ANY CONFLICTS OF INTEREST EXIST. CONFLICTS OF INTERESTS ARE REVIEWED BY THE GOVERNANCE COMMITTEE. THE RESPONSIBLE PERSON WITH A CONFLICT OF INTEREST SHALL NOT PARTICIPATE OR BE PRESENT DURING THE DELIBERATIONS AND DECISION MAKING OF THE MARYLAND FOOD BANK WITH RESPECT TO ANY SUCH AGREEMENTS.

FORM 990, PART VI, SECTION B, LINE 15:

COMPENSATION FOR THE CEO WAS DETERMINED BY AN OUTSIDE CONSULTING FIRM IN CONJUNCTION WITH THE PERFORMANCE, EQUITY & ENGAGEMENT COMMITTEE OF THE BOARD OF DIRECTORS.

COMPENSATION FOR OTHER KEY EMPLOYEES WAS DETERMINED BY VARIOUS MARKET STUDIES.

FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:

MD,AL,AR,CA,FL,GA,HI,IL,KS,KY,MA,MI,MN,MS,NH,NJ,NM,NY,NC,OR,PA,RI,SC,TN,UT
VA,WV,WI

FORM 990, PART VI, SECTION C, LINE 19:

COPIES OF THE GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE

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AVAILABLE UPON REQUEST. THERE ARE NO REPORTABLE TRANSACTIONS THAT REQUIRE
DISCLOSURE. COPIES OF THE ANNUAL REPORT ARE AVAILABLE ON MARYLAND FOOD
BANK'S WEBSITE.

FORM 990, PART XII, LINE 2C

NO CHANGES FROM PRIOR YEAR.